

# Turf Removal Metrics: Measuring Motivation and Market Transformation

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Irvine Ranch Water District

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## Building Drought Resilient Communities

- Californians are familiar with drought and calls for conservation
- Alliance for Water Efficiency – Demand Hardening study
  - Customers retain considerable ability to change indoor behavior
  - Substantial reductions attainable in outdoor use
- Programs and outreach opportunities
  - Develop outreach campaigns that activate values and motivate
  - Help redefine social norms and encourage a new landscape aesthetic
  - Create feedback loops to generate targeted outreach



## IRWD's Focus: Outdoor Savings

- 16% reduction target from SWRCB
  - State mandate creates conditions for innovation
  - 80% of accounts are residential-potable
- New Outdoor Allocation formula
  - 30% reduction in potable outdoor allocation
  - Drought-tolerant plants and drip/spray irrigation
- Rightscape Campaign & Workshop Series
  - The right plants, equipment, and schedule
- Turf Removal Program
  - Highly impactful, data rich, & ripe for study



RightScape



## Major Questions

### PROGRAM IMPACT

- Are we saving water? If so, when are we saving water?
- What is driving customer participation?

### MOTIVATION & NORMS

- What motivates customers to install drought-tolerant landscaping?
- Is there a significant difference in motivation between participants and non-participants?
- Are we reaching new markets and building new norms?

### MULTIPLIER EFFECT

- Is there a measurable diffusion rate/multiplier effect of the program?
- Does this effect increase or decrease in response to social, economic, or demographic variables?
- Which landscape types tend to cluster and/or proliferate more rapidly?
- Which landscape types produce the most savings?

### FEEDBACK & INSTITUTIONAL LEARNING

- Do any patterns emerge from our analysis that could inform program development and/or outreach strategies?



## The Grand Plan: Nested Study

### Step 1: Turf program evaluation (Group 1)

- Group 1: Turf removal program participants
- Annual evaluation of savings and effectiveness

### Step 2: Program participation survey (Group 1)

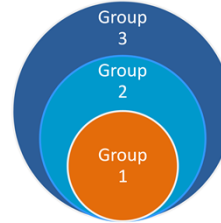
- On-going, semi-annual survey

### Step 3: Multiplier effect study (Group 2)

- Group 2: Customers who converted their landscapes, but did not participate in the turf removal program
- Utilize spatial-temporal statistical analyses to determine and/or measure a multiplier effect

### Step 4: Landscape preference survey (Group 3)

- Group 3: Non-participants with turf landscapes



- Group 2 may include those who dropped out of the program or deemed ineligible because they completed the project prior to applying to the program



## Turf Removal Program – Irvine Ranch Water District

- Turf Removal Program Overview
  - Began in 2011
  - Minimum of 250 sq. ft.; no maximum
  - Irrigation conversion required
  - Pre & post inspections by IRWD staff
  - \$2 per sq. ft.
  - Leverage other rebates & partnerships
  - Fiscal Years 11-12 through 14-15
  - Over 1500 participants



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- Reduce risk to consumers by reducing the purchase price of a product, which decreases the risk to a consumer trying an unfamiliar product
  - Homes are primary financial asset and significant portion of personal debt
  - Innovative landscapes types might present a risk to an individual's financial investment and overall wealth
- Front yard
  - Inherently public
    - "What is open to be seen is also judged" – social pressure to conform, reinforcement
    - "powerful connective tissue...and inherently democratic medium" (AJ Downing)
  - "Wildness" or "messiness" of native landscaping
  - Maintained landscape indicates presence of caretakers and "cues to care", sense of order, "the virtues of labor", "respect for neighbors"
  - Descriptive norms: entail typical patterns of social activities or choices, aka 'standard practice' or THE LAWN
  - Injunctive norms: Involve judgment of un/desirability of specific actions. Ex) Neat, orderly, interpreted as neighborly

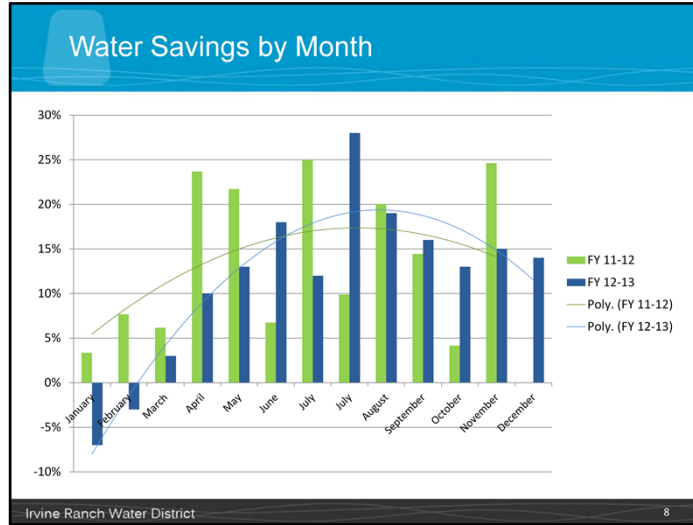


### Total Residential Water Savings

	ACRE FEET/YEAR SAVINGS	AVERAGE % REDUCTION
FY11-12	1.35	-17.4%*
FY12-13	0.85	-8.8%*
OVERALL SAVINGS	2.19	-12.7%*

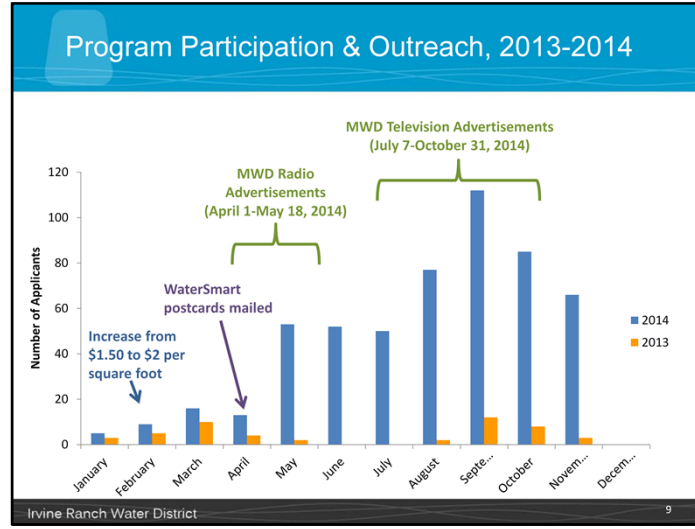
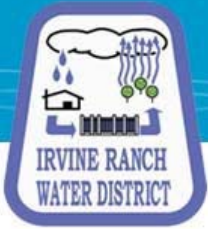
\*Data is not weather normalized

- FY11-12: GALLONS SAVED CALCULATED BY SUBTRACTING THE SUM OF EACH PARTICIPANT'S AVERAGE ANNUAL USE OF FISCAL YEARS 11-12, 12-13, & 13-14 FROM FISCAL YEARS 8-9, 9-10, & 10-11
- FY12-13: GALLONS SAVED CALCULATED BY SUBTRACTING THE SUM OF EACH PARTICIPANT'S AVERAGE ANNUAL USE OF FISCAL YEARS 12-13 AND 13-14 FROM FISCAL YEARS 8-9, 9-10, 10-11, & 11-12; FYs 08-09 AND 09-10 WAS INCLUDED IN THE PRE-ANALYSIS BECAUSE THEY WERE DRIER THAN FYs 10-11 AND 11-12
- OVERALL SAVINGS IS A WEIGHTED AVERAGE FROM FY11-12 AND FY12-13

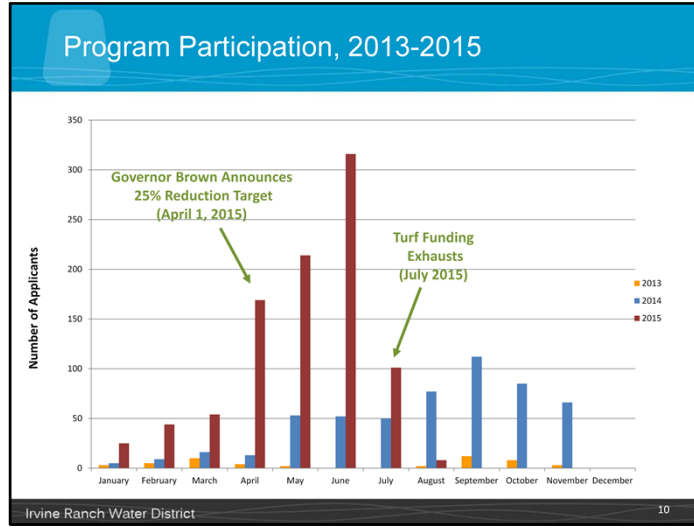


- AVERAGE WATER SAVINGS ARE CALCULATED FOR EACH MONTH AND THE PRE AND POST PERIODS FOR RESPECTIVE YEAR ARE COMPARED





-Irvine benefits from its media market



-Irvine benefits from its media market



## Turf Rebate Participation Survey

- Literature Review
  - Landscape Design & Preferences
  - Social Norms & “Neighborhood Effect”
  - Extrinsic and Intrinsic Motivation
- Email Survey – 300 participants
  - 50% response rate
- Findings
  - Demographics
  - Composition of Front & Back Yards
  - Landscape Material Correlations
  - Integrated Analysis of Motivation





## Front Yard & Landscape Design Choices

- Front yard is inherently public
  - “What is open to be seen is also judged”
- External display of internalized public expectations of maintenance, aesthetics, & appearance
  - Maintained landscape indicates presence of caretakers, sense of order, “the virtues of labor”, “respect for neighbors”
  - Concern about the “wildness” or “messiness” of native landscaping
- Homeowners are risk averse
  - Primary financial asset & significant portion of personal debt
  - Non-traditional landscapes present a risk to an individual’s financial investment and overall wealth



## Countering the Neighborhood Effect

- Societal norms vary at different scales
  - Sharpening of conformity at the neighborhood scale
  - Tendency act in accordance with the norms established by their neighborhood
- Actions influenced by formal and informal institutions
  - Ordinances and HOA Covenants, Codes, & Restrictions
  - Self- and socially reinforced behavioral regularities and expectations
- Our aim with the turf program:
  - Weaken descriptive norms prescribing lush green lawns
  - Strong injunctive/moral norm messaging of acceptable behavior

(Cialdini et al., 1990)

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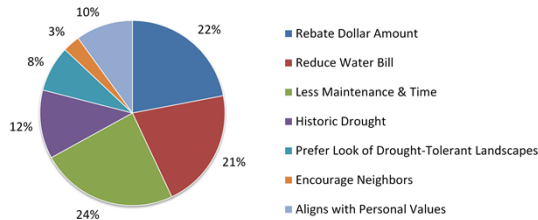
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- Outreach materials and educational campaigns
- Leverage partnership with WaterSmart
- Reduce risk to consumers by reducing the purchase price of a product, which decreases the risk to a consumer trying an unfamiliar product
  - Homes are primary financial asset and significant portion of personal debt
  - Innovative landscapes types might present a risk to an individual's financial investment and overall wealth
    - Front yard
      - Inherently public
        - “What is open to be seen is also judged” – social pressure to conform, reinforcement
        - “powerful connective tissue...and inherently democratic medium” (AJ Downing)
- “Wildness” or “messiness” of native landscaping
- Maintained landscape indicates presence of caretakers and “cues to care”, sense of order, “the virtues of labor”, “respect for neighbors”
- Descriptive norms: entail typical patterns of social activities or choices, aka ‘standard practice’ or THE LAWN
- Injunctive norms: Involve judgment of un/desirability of specific actions. Ex) Neat, orderly, interpreted as neighborly
- An injunctive norm is based on what ought to be; or in simpler terms, an injunctive norm involves your perception of whether a behavior will be approved or disapproved by a given group. Injunctive norms are often referred to as moral norms because behavior is governed by the moral values of the individual.



## Exploring the Continuum of Motivation

- Extrinsic motivation
  - Actions driven by external rewards, such as money, praise, or rebates
  - Becomes more common as we age and acquire social responsibilities
- Intrinsic motivation
  - Actions internally driven by “inherent satisfaction”
  - Tasks related to deeply held values are more motivating



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- Appeal to Existing Values: Money, Time, Convenience, Functionality, Personal Aesthetic Preferences, Public Appearance/Social Reputation, Physical health, Environmental motivations
- Promote New Values:
  - Environmental Stewardship, new aesthetic/sense of place, shared investment in community/social equity, patience



## Data Collection & Analysis

- Free Survey Tools
  - Google Forms, Survey Monkey, Survey Gizmo, and more
- Encourage a 'culture of sharing'
  - Please copy, modify, and/or redistribute my survey
- SPSS package for social science
  - Analyze nominal and ordinal data
  - Yes/No, Likert scale

Turf Removal Participation Survey

\* Required

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Water Efficiency Made Easy

Basic Personal Information

Please enter your name below. \*

Please enter your address in space below. \*

Please provide your email address in the space below.

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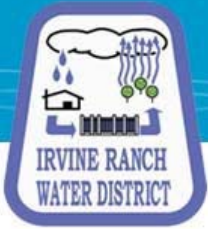
## Marketing & Outreach

- Top 3 sources of information
  - 41%, Pipeline bill inserts
  - 20%, Neighbor, friend, 'word of mouth'
  - 15%, Contractor or Landscaper
- Notable sources
  - 5%, Radio or television advertisement
  - 2%, HOA
  - <1%, Social Media (e.g. Facebook, Twitter)



- Radio & Television cross market
- Social Media – difficult market to tap into





## Demographics – IRWD Turf Rebate Participants

Attribute	Participants	Irvine
Bachelor's Degree or Higher	88%	65%
Median Household Income	68% > \$95,000 41% > \$150,000	\$90,585
Median Home Size	2,420 sq. ft.	2,580 sq. ft.
Median Lot Size	6,450 sq. ft.	-
Median Year Built	1978 (Range: 1920 -2013)	1992
Median Time @ Residence	15 years	-
Median Time in So Cal	90% > 15 years	-

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- Irvine: 65% with bachelor's degree or higher
- \$90,585 average annual household income
- 1992 median year home built



## Landscape Composition - Summary

What did you install in your front and back yards? Check all that apply.

### FRONT YARD

- 78% of respondents
- Artificial turf correlated negatively with all landscape materials
- Most commonly installed items:
  - Mulch: 37%
  - Native plants: 37%
  - Artificial turf: 35%
  - Rocks: 22%
  - Cacti/Succulents: 20%

### BACK YARD

- 62% of respondents
- Artificial turf correlated negatively with all landscape materials
- Most commonly installed items:
  - Artificial turf: 29%
  - Mulch: 24%
  - Native plants: 18%
  - Pavers: 13%
  - Rocks: 12%

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## Front Yard - Correlations

- Mulch & Natives: .724\*\*
- Rocks & Natives: .535\*\*
- Natives & Cacti/Succ: .523\*\*
- Rocks & Cacti/Succ: .476\*\*
- Natives & Artificial turf: **-.412\*\***
- Mulch & Non-natives: .398\*\*
- DG & Cacti/Succ: .393\*\*
- Mulch & Cacti/Succ: .389\*\*
- DG & Natives: .375\*\*
- Rocks & Mulch: .373\*\*
- Rocks & DG: .363\*\*
- Rocks & Non-natives: .350\*\*
- Mulch & Artificial turf: **-.328\*\***
- Pavers & Cacti/Succ: .323\*\*
- Natives & Non-natives: .323\*\*
- DG & Non-natives: .319\*\*
- Cacti & Artificial turf: **-.295\*\***

\*\*Correlation is significant at the 0.01 level (2-tailed)



## Back Yard - Correlations

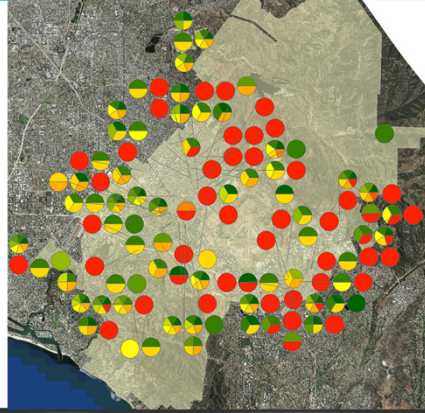
- DG & Natives: .558\*\*
- Rocks & Natives: .490\*\*
- Rocks & Sand: .487\*\*
- Mulch & Natives: .485\*\*
- Rocks & Mulch: .484\*\*
- Pavers & Cacti/Succ: .460\*\*
- Rocks & Pavers: .443\*\*
- Mulch & Cacti/Succ: .432\*\*
- Natives & Cacti/Succ: .414\*\*
- Sand & Natives: .383\*\*
- Rocks & Cacti/Succ: .344\*\*
- Pavers & Natives: .320\*\*
- Mulch & Non-natives: .317\*\*
- Mulch & Sand: .316\*\*
- Mulch & DG: .308\*\*

\*\*Correlation is significant at the 0.01 level (2-tailed)



## Front Yard Composition

- Rocks
- Mulch
- Pavers
- Decomposed Granite
- Sand
- Non-native Plants
- Native Plants
- Cacti & Succulents
- Permeable Concrete
- Bioswale
- Artificial Turf

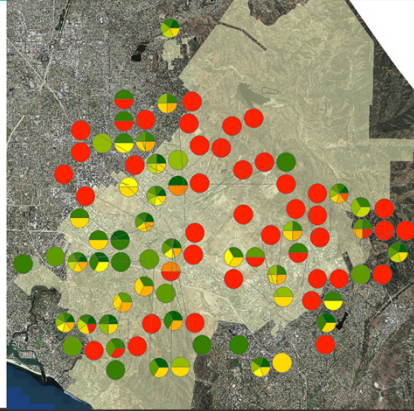


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## Back Yard Composition

- Rocks
- Mulch
- Pavers
- Decomposed Granite
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- Non-native Plants
- Native Plants
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- Permeable Concrete
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- Artificial Turf



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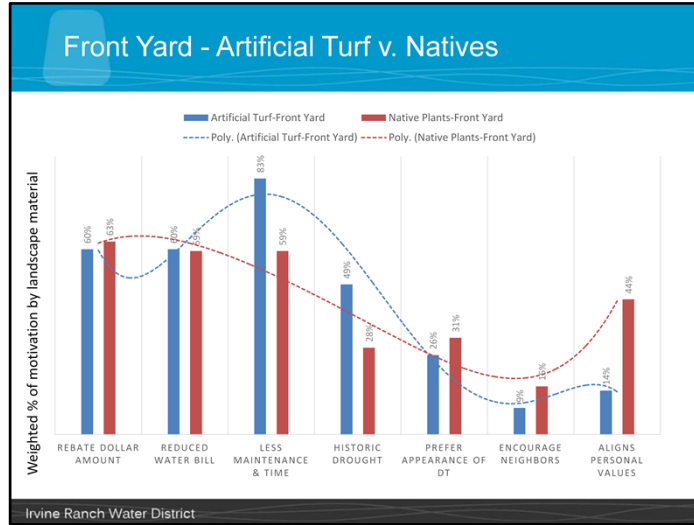


## Motivation-High Scores

Please indicate the top 3 factors that most influenced your decision to remove your lawn.

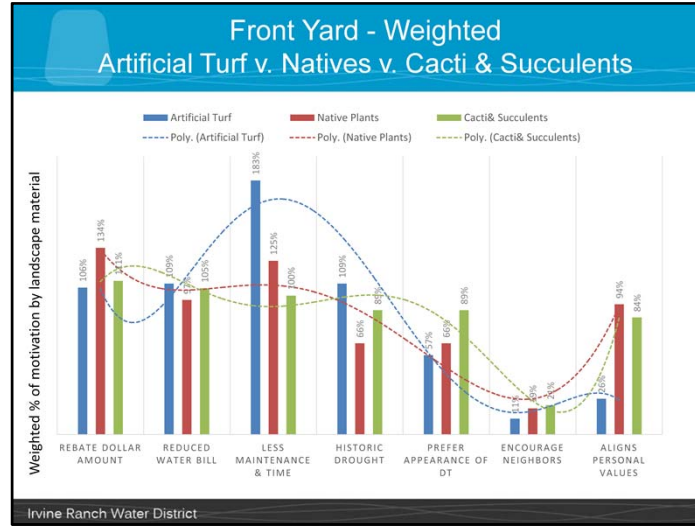
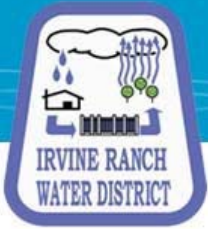
- First Choice:
  - Reduce maintenance time & cost (33%)
  - Rebate dollar amount (17%)
  - Historic drought (15%)
- Second Choice:
  - Reduce water bills (25%)
  - Reduce maintenance time & cost (24%)
  - Rebate dollar amount (24%)
- Third choice:
  - Reduce water bills (26%)
  - Rebate dollar amount (25%)
  - Reduce maintenance time & cost (15%)

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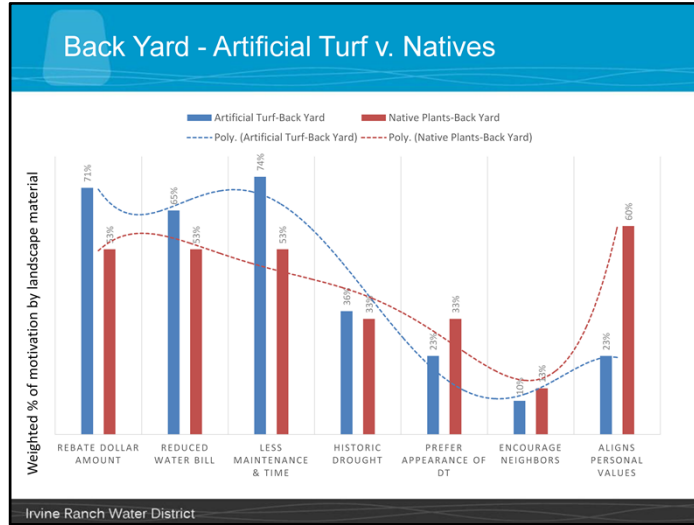


- Hypothesis: fundamentally different motivations
- polynomial trendline

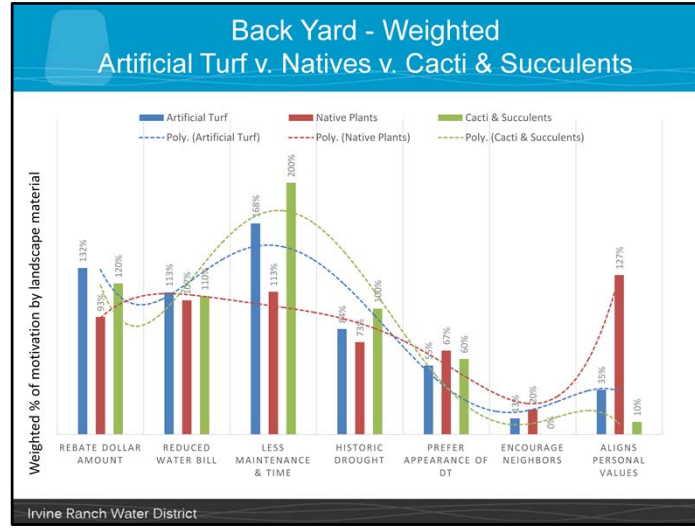




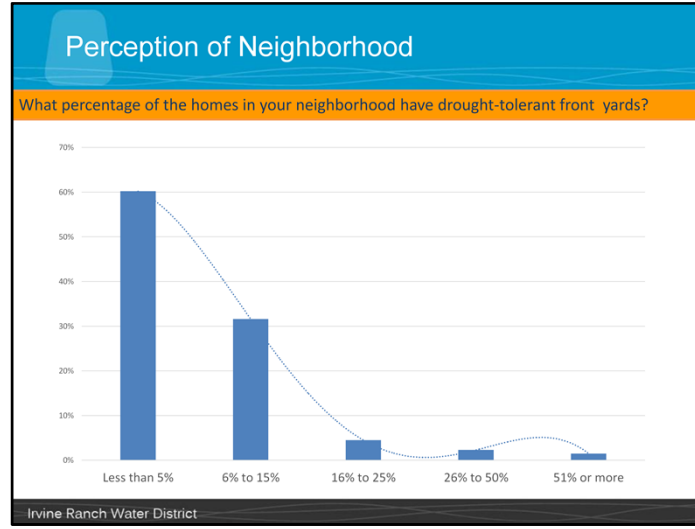
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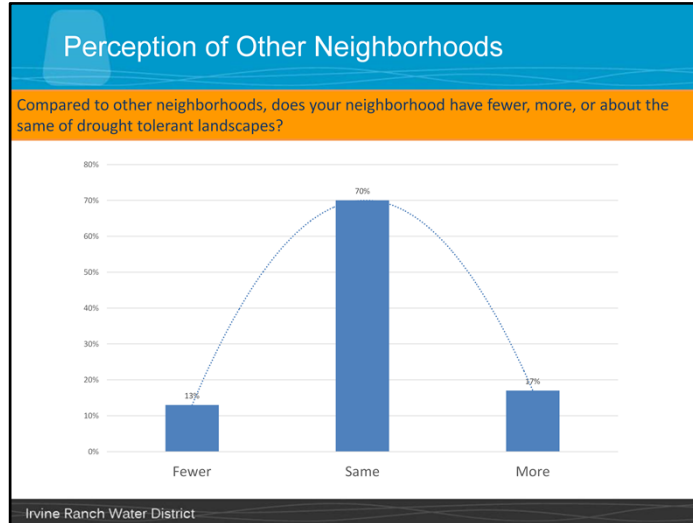
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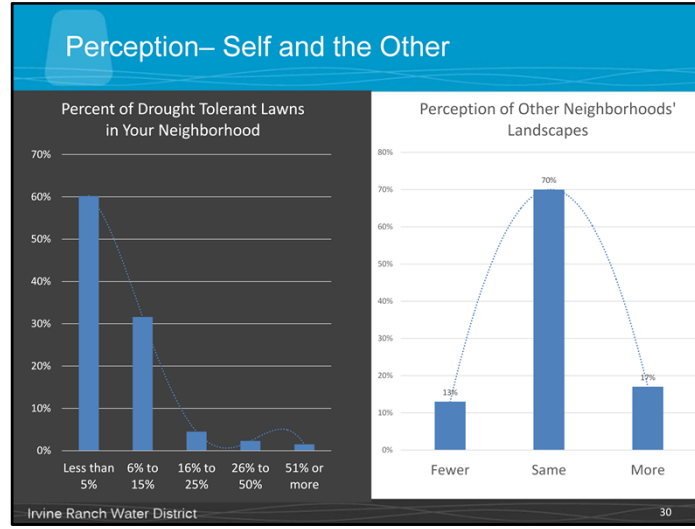
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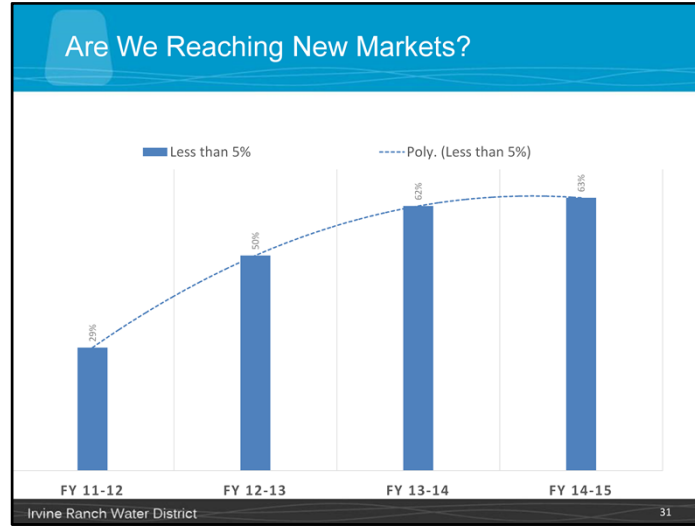
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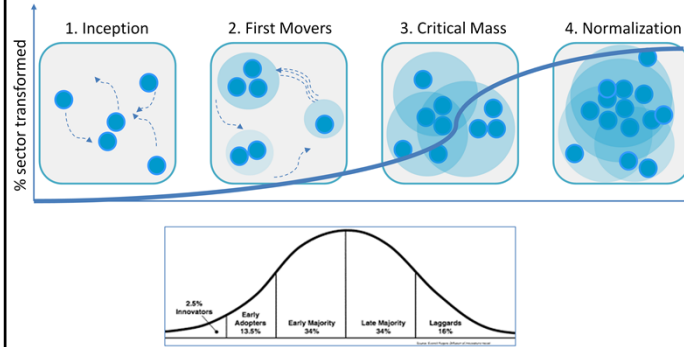
- “Compared to your neighborhood, do other neighborhoods have fewer, more, or about the same amount of drought-tolerant landscapes?”
- No matter how they perceived their own neighborhood (a lot or a little), most felt that their neighborhood had the same amount as other neighborhoods.
- Good application for geospatial analysis



- polynomial trendline

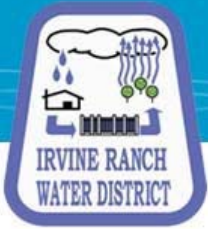


## Market Transformation

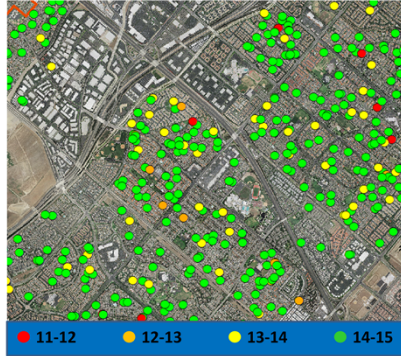


Adapted from: International Institute for Environment and Development





## Measuring Market Transformation



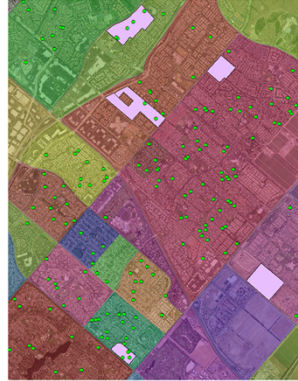
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## Pilot Study – Multiplier Effect

- Which landscape and irrigation types did they install?
- When did they install their drought tolerant garden?
- Why did they convert their turf (e.g. save time and money, personal values, etc.)?
- How are participants and non-participants related in space and time?
- Which characteristics lead to more water savings?



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•DCSE will obtain the information regarding the turf removal program participants – address, date of turf removal, etc. (corresponding with the survey forms). DCSE will identify / map the locations of the turf program participants, and their neighbors in the 14 neighborhoods. This will facilitate planning the survey.



## Survey of Landscape Archetypes



Brown lawn



Artificial Turf



Desert/Southwest



Drought Tolerant



## On-Site Data Collection

- ArcGIS Collector
- Green Infrastructure Template
- Data collection through tablet or smart phone
- Software free from ESRI
- Integrates with ArcGIS
- On-site digitization of landscape types





## Findings

- Present findings at WaterSmart Innovations Conference
- Thursday, October 8, 2015



Thank You!

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